

OVERSIGHT OF IMPLEMENTATION SUPPORT TO THE CLIMATE RESILIENCE EXECUTION AGENCY OF DOMINICA (CREAD) AND FOREIGN, COMMONWEALTH & DEVELOPMENT OFFICE'S (FCDO) INVESTMENTS IN DOMINICA

Final Report 2023

1. Background

The UK Foreign Commonwealth & Development Office (FCDO) and UNDP signed a 4-year contribution agreement on 24 May 2019 (effective 1 June 2019) until 31 March 2023 for the provision of on-the-ground support to monitor and oversee the implementation of the Climate Resilient Execution Agency of Dominica (CREAD) and the FCDO's wider investments in Dominica. The agreement had the following outputs:

- Output 1 – Oversight of CREAD and other FCDO investments
- Output 2 – Capacity Development

This agreement was for up to £800,000 with seven tranches being received. In total, as outlined below, £496,909.90 was received to facilitate the effective implementation and monitoring of activities.

- | | |
|-------------------------------|----------------|
| • Sterling Pounds: 101,002.00 | June 2019 |
| • Sterling Pounds: 55,773.00 | May 2020 |
| • Sterling Pounds: 79,655.00 | October 2020 |
| • Sterling Pounds: 117,719.00 | September 2021 |
| • Sterling Pounds: 67,616.32 | February 2022 |
| • Sterling Pounds: 42,986.04 | October 2022 |
| • Sterling Pounds: 32,158.54 | March 2023 |

2. Summary of Activities During Reporting Period

UNDP produced monthly reports from June 2019 outlining the political and policy developments in Dominica. Additionally a monitoring plan and a summary of all projects under the FTAf were produced from 2021 to further compliment the reports.

2.1. Submission dates of final quarter (Jan to March 2023) monthly reports for the Political and Policy Development Dominica

Table 1

#	Activity lists	Submission dates of Monthly reports
1.	Monthly Updated Political & Policy Development – Dominica for January 2023	15 February 2023
2.	Monthly Updated Political & Policy Development – Dominica for February 2023	13 March 2023
3.	Monthly Updated Political & Policy Development – Dominica for March 2023	26 April 2023

2.2. Climate Resilience Executing Agency (CREAD)

The Government of the Commonwealth of Dominica (GoCD) initiated and requested internationally intervention for the establishment of the Climate Resilience Executing Agency for Dominica (CREAD). The UK through the UK's National School of Government International (NSGI) supported the GoCD to design the Climate Resilience Execution Agency of Dominica (CREAD).

CREAD had the responsibility for translating Dominica's bold vision of becoming the world's first climate resilient nation. Additionally, CREAD was to provide tailored support and technical assistance across government ministries to support the institutionalization of the resilience agenda noting that resilience was not only through infrastructure but also human capacity.

Under the Flexi Technical Assistance fund (FTAF) several small to medium projects were developed. These projects were geared toward filling the gaps that were identified in the Government of the Commonwealth of Dominica due to capacity short falls with these projects spanning several line Ministries.

CREAD undertook several activities in the following priority areas:

- Micro, Small and Medium Enterprises (MSME)
- Economic Growth
- Collective Consciousness
- Strong Communities

CREAD milestones and achievements are outlined in Table 2 below.

2.3. UNDP Monitoring & Evaluation

As identified in the FCDO Business Case for the project, UNDP Barbados and the Eastern Caribbean was to 1) provide representation on request; 2) support monitoring and reporting and 3) provide capacity building to the Government utilizing the £250k flexi Technical Assistance fund based on Government of Dominica priorities. Specific to numbers 2 and 3 UNDP provided the required on-the-ground support to monitor and oversee the implementation of CREAD and FCDO wider investments. This support also helped to mitigate some key delivery risks by including a technical assistance fund to strengthen important aspects of public financial management, which will be critical both for CREAD implementation and GoCD's long-term ability to manage large investment projects.

Throughout the project implementations, monitoring & evaluation activities continued on the execution of all projects under the Flexi Technical Assistance Fund (FTAF). In all cases of project implementation there were frequent dialogue with the project coordinators to ensure that the objectives set out in the proposal were met. Interviews and assessments were conducted on some of the projects to gauge participant perception of impact and level of satisfaction which is shown as Annex 1.

During the final quarter of this project, additional efforts were made to ensure that the remaining two projects, that Advancing Development Management Training in the Public Service of the Commonwealth of Dominica and Communications and Awareness Survey, were completed by 31 March 2023¹.

Table 2- Updates on CREAD programme of activities

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
ROBUST ECONOMY	Completion of insurance solution	Expansion of FHP to national coverage	Discussions continue for the roll out of the FHP. CREAD initiated discussions with the Howden Group and they are considering a grant subsidy to reduce the cost of premium payments for policy holders.
	Develop draft comprehensive strategy post symposium for developing digital economy	Strategy delivered for Digital Economy	Strategy approved by Cabinet.
	Support to DEXIA/Cocoa Cluster Development Programme on sector financial model	Ongoing sectoral support DEXIA/Cocoa Cluster Development Programme	The Cocoa Cluster Development programme has ended. The model was handed over to the Ministry of Agriculture where they have full access. The objective has been met

¹ These were successfully completed by 30 March 2023

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
			and the relevant authorities can now access the model.
	Develop modules and undertake comprehensive training of range of MSMEs on basic business skills	Expand training for MSME's	This was completed this quarter.
		Develop training videos in collaboration with the SBU	MSME training videos was handed over to the Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development, in a short ceremony on Friday 31st March, 2023
		Handover responsibilities to Small Business Unit (SBU)	This was done in March 2023.
	Development of an MSME Handbook	Finalizing the MSME Handbook	MSME Handbook was handed over to the Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development, in a short ceremony on Friday 31 March 2023
		Distribution and support to MSME's on key areas detailed in the handbook and handover to the SBU of the Ministry of Tourism	All handovers were done in March 2023.
	Development of an MSME Database	Finalize MSME Database	MSME Database was handed over to the Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development, in a short

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
			ceremony on Friday 31 March 2023
		Maintain, update and provide data management training to staff of the SBU	Work continues on the migration of the training content of the MSME Business Management Training to the webpage hosted on the Small Business Support Unit
		Conduct Digital survey	Create Caribbean was first engaged to conduct the survey and a total of 392 businesses were surveyed. Thereafter, CREAD worked directly with 20 student volunteers from the Dominica State College during January and February 2023 and captured data from an additional 567 businesses. From the entire survey project, a total of 959 businesses were engaged, of which 612 (64%) took the survey and 347 (36%) declined.
		Handover of Database to SBU and provide support as required	There was handed over to the Small Business Support Unit in March 2023.
		Finalize concept and structure for MSME Business Forum	Completed.
		Finalize syllabus and courses for the MSME Business Forum	Completed.

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
		In collaboration with SBU, Dominica State College and Dominica Youth Business Trust, organize capacity building activities ensuring gender and inclusion considerations particularly of persons with disabilities	Work has been completed to that effect.
	Support development of Resilient Agriculture Policy	Agricultural Transformation Strategy. Assist with implementation of Policy and Strategy	The GCAR Concept Note and Road Map documents were presented to the PS and discussed with him and other members of the Technical Working Group. The PS suggested changes to the documents. These changes were made, and the revised document was circulated to the Technical Working Group.
	Undertake assessment in Macro unit, Conduct training	Capacity at the Ministry of Finance enhanced - Macro/Fiscal performance report produced	No activities during the 1 st quarter 2023
	Potentially provide light-touch support to Dominica Essential Oils and Spices Cooperative (DEOSC) on business model development, design and construction of distillery (once	DEOSC to provide CREAD and Ministry for Community Development with updated business plan and intended next steps, to determine if there is any additional support required of CREAD—and resource accordingly	A draft sectoral plan was developed and is still awaiting feedback from stakeholders. No further update to date.

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
	land allocation issues are solved)		
	Undertake assessment of competitive sub-sectors	Assessment report prepared - Industry plans developed	No activities during the 1 st quarter 2023
	Review outcomes for doing business. Meet with Stakeholders	Action plan developed for doing business - Action taken and outcomes improved	No activities during the 1 st quarter 2023
	Undertake assessment of service industry.	Action Plan implemented service industry - Visible improvement in service industry	No activities during the 1 st quarter 2023
STRONG COMMUNITIES	Coordinating with Local Government Division, Office of Disaster Management Village Councils	Undertake detailed assessment of all communities in Dominica, address gaps in Disaster Management Committees, and propose solutions to ensure that communities are self-sufficient in water, food, back-up power, telecommunications, and basic health care for a period of 15 days (CRRP Target)	CREAD is continuing its collaboration with the Dominica Red Cross and the Local Government Division (LGD). Disaster Management Plans have been substantially completed (95%) for the remaining 10 more vulnerable communities.
		Interventions to build resilience carried out in the top 10 most vulnerable communities	Community Emergency Readiness Initiative (CERI) programmes have been completed
		Construction commences for infrastructure upgrades in top 5 most vulnerable communities, and active fundraising for additional community upgrades in line with scale-up plan begins.	Work is ongoing

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
		Infrastructure upgrades completed for top 5 most vulnerable communities Infrastructure upgrades completed for an additional 5 most vulnerable communities	Work is ongoing. CREAD has been working with the Dominica Association of local authority for the retrofitting of shelters such as Community resource centers, schools and churches.
		Disaster Management Plans (DMPs) and Infrastructure Assessments for 60% of most and more vulnerable communities completed	In an effort to complete the establishment, resuscitation of Disaster Management Committees and Disaster Management Plans (DMP) in all communities in Dominica, CREAD met with the Local Government Division and the Dominica Red Cross to devise a planned approach. It was agreed that the parties would collaborate to first complete the DMP's for the Most and More Vulnerable communities and thereafter all other communities to ensure that all DMP's were finalized by June 2023.
		DMPs and Infrastructure Assessments for 100% of all communities. Disaster Contingency Plans for Five (5) Organizations CHANCES, DADP, Grotto Home, Home for	Work is ongoing

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
		the Aged, Alpha Centre, completed	
		Disaster Contingency Plans are completed for all main vulnerable group organizations in Dominica	Work is ongoing and 70% completed
		Capacity building and training conducted with Local Government and ODM	Work is ongoing. Shelter management training has been completed.
		Physical and Social Vulnerability Assessments in all communities with particular regard to the needs of women, children, the elderly and PWD	Work is ongoing.
		Emergency shelters equipped with supplies including water storage, power and communications back up, first aid and emergency equipment for 15 days in all communities	Most of the shelters are already equipped with those supplies. Work is ongoing to equip the other shelters. All shelters have first aid kits while a few have a solar system and generator. 75% of shelters are equipped with supplies. There is a mandate to have all shelters equipped with supplies by June 2023.
	Collaborate with Ministry of Education, Ministry of Youth Development, Ministry of Governance, and the Dominica State College to define, mission, vision, and management of EORO	EORO launched in new school/community	This project was completed.

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
	Secure Funding for EORO through current ministerial programs and donor funding	Budget and resource list for EORO finalized and approved by lead Ministry	Project completed.
	Conduct survey of parents, students, and teachers to determine after school programs for new school/community	EORO programmes for new school/community approved and finalized by lead Ministry	Project completed
	Recruit at least 2 Youth Volunteers and 1 Adult Facilitator/Mentor for each after school program	Facilitators and volunteers identified and approved for each EORO programme	Project completed.
	Launch EORO in new schools/community	EORO programmes launched in new school/community	Project completed.
	Monitor & Evaluation Term 1 of program to plan for Term 2	Written evaluation completed of EORO programmes in new community Climate Talk Series and youth environmental leadership training Expansion of environmental clubs by 10	No activities this quarter.
	Resilient Housing Scheme	Clarity on how many new homes are needed, who needs them, and where they should be built. Building Assessment to be carried out	CREAD is providing more direct support to the HRP project to resolve some challenges, with CREAD's Senior Engineer performing the functions of Project Manager of the PIU.

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
			The ceiling amounts within the design and supervision contract are projected to be exhausted in Apr 2023. The reasoning for these ceiling amounts being exceeded prior to the duration of the contract being exhausted is being looked into. The statistics remain unchanged where a total of 328 tender packs have been issued, 271 contracts signed, and 251 construction started. 109 homes have reached practical completion, and 64 are presently at finishing stage. 205 of these have been approved.
		Comprehensive initiative conceptualized, covering building codes, contractor behaviour, low cost and easily available financing for homeowners to reconstruct or retrofit homes, reduced insurance premiums for well-built homes	Work is ongoing
	Launch Building [Damage] Assessment 2.0 to assess 'Resilient housing gap'	Resilient Building Gap Assessment	No activities this quarter Some questions are being integrated into the national census.
	Development of a dynamic	Database of historical disaster loss for all	No activities this quarter

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
	regional inventory of assets for the housing sector	severities of events, disaggregated by sector	
	Design of innovative financial products and recommendations for how priority risk reduction measures can be financed through a results-based financing mechanism	Trainings for MoF staff and other ministries in mainstreaming DRF into financial planning, hazard risk assessment, delivered through workshops and south-south knowledge exchanges	No activities this quarter
	Secure line of credit and/or other appropriate financing, potentially from Global Risk Financing	Blueprint for an innovative disaster risk financing instrument for the housing sector (e.g. collaboration with CCRIF SPC, CROSQ and CDEMA)	No activities this quarter This was handed over to the Ministry of Housing
Enhanced Collective Consciousness	Continue implementation of Strong Bodies Strong Minds (SBSM) programs in Newtown & Soufriere	Confirm details of Koudmen Domnik on concept, roles and responsibilities, funding sources and key milestones with Ministry of Governance (and other partners, incl. Dominica State College)	The final report for the Strong Bodies, Strong Minds Pilot Project was submitted by the President of the National Youth Council of Dominica (NYCD) for review. The document has been reviewed and signed off by UWTT
	Coordinate with key Ministries to select targeted communities	Four (4) pilot communities to implement one each of: I) community garden ii) primary school garden iii) community beautification program • Two (2)	This was completed in May 2021

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
Strengthened Institutional Systems		communities to implement Koudmen Day	
		Five (5) communities to create skills register as basis of Apprenticeship/Mentorship program	No activities this quarter This has not been started
	Review of Policies, Strategic Plans, Regulations of various Ministries and Divisions	Revised plans, regulations Social Welfare Policy	CREAD has secured from each Ministry an identified focal point to work with CREAD and the Chief Development Planner from the Ministry responsible for Economic Planning to ensure that all Strategic Plans are revised and updated and that reporting on the resilience indicators takes place in April to serve as the baseline. A joint meeting with all focal points will take place at CREAD's offices on the 11th of April.
	Develop an enhanced Public Sector Performance Appraisal System	Consultancy - convert course material into online training • Socialization of online training	This was completed
	Enabling legislative review to support institutionalising resilience	Review of legislation that impacts resilience to identify gaps and assess sufficiency	A list of legislation has been compiled.
	CRRP Community Awareness		

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
		CRRP awareness raising workshop	Strengthened Institutional Systems After a series of meetings with Permanent Secretaries, CREAD remains in close contact with the office of the Chief Development Planner to ensure the following: • Ministries report on CRRP Indicators as agreed. • Resilience Officers are appointed. • Strategic plans are completed using the new template. All Ministries are expected to report on the attainment of CRRP targets, based on agreed indicators. There has been slow compliance by Ministries on reporting on the CRRP indicators. This was raised with the Minister of Finance, Economic Development, Climate Resilience and Social Security and has been raised by him at the Cabinet level for follow up by the Cabinet Secretary with Permanent Secretaries.
	Guidance for businesses on resilience planning	Provision of training materials and facilitate training for Chief Resilience Officers	This activity is ongoing.

RESILIENCE RESULT AREAS	ACTIVITIES	TENTATIVE MILESTONES 2022	PROGRESS AS AT 31 MARCH 2023
		Supporting training on climate finance proposal writing for government staff	
	Resilience standards for key sectors (tourism, agriculture, housing and align with Public Works framework)	Development of standards in 4 key sectors	Work is ongoing
	Support the MoPWDE with the transformation to enable support and/or management and monitoring of infrastructure projects for the whole of government	Develop transformation plan, key milestones. Identify key systems and processes for development /revision.	Work is ongoing
Protecting and Sustainably Leveraging Natural and Other Unique Assets	Database of land tenancy or indication of land ownership and size in the areas initially identified by Cultivo as apt for rehabilitation	Ministry of Environment briefed on scope of Cultivo engagement, and signatory to MOU (to ensure that activities stay on track)	Awaiting 2021 census data
	Lidar survey data used to develop projects		Work is ongoing

2.3.1 Flexible Technical Assistance Fund (FTAF)

Under the FTAF there were thirteen (13) projects, across 4² calls, that have been implemented. These projects were Climate Smart Database System Training Programme, Enhanced Performance Management Online Training Platform, Community Emergency Readiness Initiative (CERI) Phase

² A public call wasn't undertaken for the fourth and final disbursement of the FTAF. Instead discussion with CREAD ensued to agree on the best approach and activities to facilitate fund use

1, Training in Proposal Writing, Installation of Digipeaters for Emergency Communications Network, Monitoring and Evaluation Capacity Building, Advancing Development Management Training in the Public Service of the Commonwealth of Dominica, Each One Reach One – Youth Resilience Initiative, Community Emergency Readiness Initiative (CERI) Phase 2, Resilience Mapping Action Plan and Awareness- Raising for Public Officials in Dominica, Building Resilience and Capacity of Caregivers of the Yes We Care Programme, Strengthening Gender Mainstreaming Capacity for a Climate Resilient Dominica and Communication and awareness survey. Further details on each of the FTAF is outlined below.

Enhanced Performance Management Online Training Platform

The objective: To reduce the number of days spent in workshops, evaluate training undertaken by staff, align training with service delivery using the performance appraisal system and ensure delivery of the strategic objectives.

Achievements: Nine officers (9) namely women have been trained on putting courses on Moodle. The Moodle Platform provides an avenue for the transition of training from face to face to virtual, which is now very relevant in the wake of the covid-19 pandemic. Additionally, there is usually greater participation by Officers for online training as opposed to in-person since it is felt that less time is spent away from the office when training is conducted on-line.

The training was very relevant, and the participants now have the ability to design and upload relevant courses in the future, in collaboration with the Public Service Training Centre (PSTC) and the Information communication and Technology (ICT) Unit. Training Courses relevant to Public Officers are usually designed in collaboration with staff of the various Ministries/Departments and the PSTC and are usually delivered in person or virtually.

Community Emergency Readiness Initiative (CERI) Phase 1

The objective: To strengthen the community-led approaches and preparedness actions at all levels, Strengthen the Community Structures (Village Councils and Disaster Management Committees) capacity to respond in emergencies and to build a cadre of trained persons in Emergency Response.



Achievements: Ten (10) Village Councils and ten (10) Community Disaster Management Committees were strengthened and are now in better positions to coordinate disaster management at the community level. A total of two hundred and twelve (212), one hundred and forty females (140) and seventy-two (72) males community members within ten (10) most vulnerable communities including Village Councils, Disaster Committees and faith-based organizations were exposed to training to enhance their capacity to respond to disasters. These ten (10) communities are now well positioned to respond to hazards in a more effective and efficient manner. Twenty-three (23) Field Officers from critical Divisions within the Public Service namely: Local Government;

Adult Education; Social Welfare and Youth were exposed to a Training of Trainers Module to strengthen community based psycho-social support during and after an emergency or disaster.

Training in Proposal Writing

The Objective: To develop expertise in writing funding proposals to access climate finance, develop understanding of the climate finance architecture, develop a GCF proposal and improve project design skills amongst GOCD staff.

Achievements: Forty-five (45) Senior Public Officers 29 females and 16 males have been sensitized to key concepts and the dynamics of developing feasible proposals for the consideration of climate finance partners. Fifteen (15) Public Officers can now produce or lead the development of concept notes for feasible proposals. Three draft concept notes were further developed by Ministries and submission to climate finance partners for the financing of transformative projects that will aim at mitigating against or adapting to the vagaries of climate change.

Monitoring and Evaluation Capacity Building

The objective: To establish a M&E framework and plan, develop reporting and analytical M&E system, capacity building in the Ministry of Economic Affairs and Planning and other line ministries and Increase evidence-based decision making.

Achievements: Eighteen (18) officers 8 females and 5 males were trained in the use of the platform and produce a consultancy report to include lessons learnt and recommendations. GoCD now has a user-friendly M&E system to increase efficiency and effectiveness in the monitoring the implementation of its capital projects. The consultancy immersed several key actors in the monitoring of capital projects in the use of the software; consequently, facilitating the installation of the system in the work processes of the Public Service and GoCD now has a functional software that will improve the task of reporting on progress with its PSIP portfolio and, broadly, the resilience agenda.

Installation of Digipeater for Emergency Communications Network

The objective: To Procure Equipment, install linked Digipeater systems at two mountain sites powered by solar system, Training of local technicians on network installation and maintenance, a creation of a resilient digipeater network serving as relay stations for hams and emergency responders and to obtain a GPRS device.



Achievements: Sixty-two (62) participants 38 males and 24 females were trained in the various aspects of the project. The installation of repeaters, digipeaters and their supporting systems created a resilient Amateur Radio Network not only for emergency responders but will also enable voice and data communication between ordinary citizens, the public exchange of information, situational reporting and the requesting of assistance in times of disasters. Operators with low budget VHF systems are now able to access to the WinLink network

as a result of the installation of the digipeater network. While with the enhanced coverage and reliability of the newly installed voice repeater network operators in the north and east of Dominica now has the ability to be part of the emergency communication network.

The applications of the network extend beyond emergency communication. Using the digipeater network, data is being acquired for tracing trails to the mountain installation sites, helping in the upkeep and maintenance of the trails. Currently, using real time situation reports in APRS a program is being implemented for tracking whales in the surrounding waters of Dominica in collaboration with CETI and the rehabilitation of the WAITUKUBULI national trail.

Each One Reach One – Youth Resilience Initiative

The objective: To Provide students in four (4) primary schools in Dominica with the platform to develop/enhance their creativity, physical fitness, confidence and self-esteem.



Achievements: Ninety-three (93) students 40 males and 53 females from the four targeted schools were enrolled in the project. One hundred and one (101) youth leaders trained in environmental awareness. Sixteen (16) teachers also participated in the environmental awareness workshop and are actively assisting students with their projects at the school level. Seventeen (17) schools were assisted to revamp their environmental and 4H clubs

through training. The students were able to develop creative skills through practical sessions focused on visual and performing arts. They were engaged in programs geared at living a healthy lifestyle such as physical education activity and food preparation, agriculture and sustainable living.

Students also received opportunities to learn about and practice etiquette skills at the school level and through organized training sessions which will undoubtedly help boost their self-esteem. Additionally, students also received further hands-on practical training in ICT as some students were still new to online learning and use of the devices for learning purposes. This was even more meaningful, as students had to learn about use of the devices for learning virtually before returning to face to face instruction.

Community Emergency Readiness Initiative (CERI) Phase 2

The objective: To strengthen the community-led approaches and preparedness actions at all levels, Strengthen the Community Structures (Village Councils and Disaster Management Committees) capacity to respond in emergencies and to build a cadre of trained persons in Emergency Response.



Achievements: Fifteen (15) Village Councils and seventeen (17) Community Disaster Management Committees are now strengthened to provide greater coordination to community-based disaster management initiatives. The area of conflict resolution and leadership has helped shape the discussion point at these Village Councils and Disaster Committees and the topics have contributed to the completion of eight (8) Community Disaster Plans. These plans serve as the blueprint for communities' approach to building resilience at the community level.

A total of four hundred and thirty-nine (439) community members 272 females and 167 males in twenty six (26) most vulnerable communities including Village Councils, Disaster Committees and faith based organizations, were exposed to training to enhance their capacity to respond to disasters. These twenty-six (26) communities are now well positioned to respond to disasters in a more effective and efficient manner.

Resilience Mapping Action Plan and Awareness- Raising for Public Officials in Dominica,

The objective: To develop capacities to integrate Dominica's resilience agenda into planning processes across the GoCD and enhance knowledge of CRRP goals and targets within civil service.

Achievements: Ninety-six public officers (65 females and 31 males) attended the training in CRRP awareness with nineteen participants (12 females and 7 males) developing a template for the development of Ministry strategic plans and individual resilience results frameworks. This resulted in the development of a database of resilience initiatives that can be used to support Ministries in strategic planning (helping them to clearly identify how these initiatives contribute to the CRRP). Additionally increased efficiency and effectiveness in planning through the development of a new strategic planning template and resilience results framework was developed to be inserted in all Strategic Plans.

Increased capacity to plan through a greater awareness of the quantum and quality of initiatives is to be pursued in the resilience agenda. This was achieved through the assessment of the status of implementation of the resilience agenda to date and Action Plan for implementation to 2030 and Enhance a sense of ownership and awareness amongst public officials of CRRP obligations and actions needed to achieve resilience goal.

Building Resilience and Capacity of Caregivers of the Yes We Care Programme

The objective: To provide basic training in Disaster management, Geriatrics, First Aid, Counselling, Feeding and Nutrition and sensitization on the NDRS and CRRP.



Achievements: Eight hundred and Twenty-Seven (827) persons, **all females**, were trained in the various aspects of the project. This included training in Disaster Management, Basic training in Geriatric, Training in First Aid, Basic training in Counselling, Sensitization sessions on NDRS and CRRP, Basic feeding and Nutrition for the elderly and Basic Massages. Caregivers are already putting into practice what

they have learnt.

Strengthening Gender Mainstreaming Capacity for a Climate Resilient Dominica

The objective: The main objective of this project is to strengthen CRRP executors' capacity on mainstreaming gender.



Achievements: 23 public officers and representatives from key organizations (6 males; 17 female) were training in gender mainstreaming and analysis. Government ministries participating including the Ministries of Governance, Environment, Education, Youth Development and Empowerment, Planning, Blue and Green Economy, National Security and Trade. The Gender Mainstreaming Toolkit was developed which will also support gender analysis and mainstreaming beyond the project life. Additionally One hundred and twenty-one (121) beneficiaries participated in the agricultural training

Advancing Development Management Training in the Public Service of the Commonwealth of Dominica

The objective: To provide training for the public service to change the practice of public administration in the public service to one of a vibrant and dynamic development management. The intent is to train fifty (50) high-level managers and supervisors in the public service in Development Management.

Achievements: Four out of the five modules have been completed. The four completed modules are The Caribbean Economy, Fundamental of Disaster Risk Management, Developing Leadership Presence and Strategic Planning and Management. Thirty-two to fifty participants have completed those modules. Participants were able to complete strategic plans for grading, They examined what ethical leadership means, how codes of conduct reflect the organizations and the harm that unethical behaviors can cause. Participants worked in groups to develop a disaster plan. The participants then presented a plan which depicted the importance of a disaster plan for their organization. Participants dealt with the Caribbean Economy and its influence on leadership and development in the Caribbean. The participants also dealt with the development management, features of the typical Caribbean economy, the Caribbean economy in the age of Globalization, critical issues in future Caribbean economic development and critical issues in future Caribbean economies.

Communication and awareness survey

The objective: To determine awareness and familiarity with CREAD and to access knowledge of CREAD's role in Dominica and it's work through projects and initiatives also, to have 90% of the population able to identify the pillars of resilience.

Achievements: 78 Students participated in the school online survey from Grades 4, 5 & 6 or 5 Primary Schools. 39 School Staff and volunteers took part in the school's focus group discussions. 252 Adults in the General Public took the public online survey. 56 Adults from targeted communities participated in the community focus group discussions.

Full survey report can be accessed through Annex 2

All Calls of the UK FCDO and UNDP Flexi Technical Assistance Fund (FTAF)

See details of project status updates in Table # 4, #5 and #6

Table 4 – Status report on first call of FTAF proposal

GoCD Ministries	Project Name	Amount disbursed	Total Expenditure	Balance of funds as of March 31, 2023	Project status
Ministry of Economic Affairs, Planning, Resilience Sustainable Development, Telecommunications and Broadcasting	Climate Smart Database System Training Programme	USD 20,000.00	USD 20,000.00	NIL	Project Completed
Office of the Prime Minister/Establishment, Personnel and Training Department	Enhanced Performance Management – Online Training Platform	USD 19,630.00	USD 12,914.63	USD 6,715.37 \$	Project completed. Funds returned to UNDP

Table 5 - Status report on Second call of FTAF proposal

GoCD Ministries	Project Name	Amount disbursed	Total Expenditure	Balance of funds as of March 31, 2023	Project status
1. Ministry of Community Development, Sports, Culture & Community - Division of Local Government & Community Development	Community Emergency Readiness Initiative project – Phase 1	US\$19,512.00	US\$18,957.74	US\$554.26	This project has been completed. US\$554.26 to be paid back to UNDP account.
2. Ministry of Economic Affairs, Planning Resilience, Sustainable Develop,	Installation of Digipeaters for Emergency Communica	US\$19,992.12	US\$19,992.12	NIL	This project has been completed.

Telecommunications & Broadcasting	tions Network				
3. Ministry of Economic Affairs, Planning Resilience, Sustainable Develop, Telecommunications & Broadcasting	Project Management/ Coordination – Monitoring & Evaluation Capacity Building	US\$20,000.00	US\$20,000.00	NIL	This project has been completed
4. Ministry of Economic Affairs, Planning Resilience, Sustainable Develop, Telecommunications & Broadcasting	Training in Proposal Writing	US\$18,900.00	US\$15,049.90	US\$3,850.10	This project has been completed. US\$3,850.10 was paid back into UNDP account at First Caribbean

Table 6 - Status report on Third call of FTAF proposal

GoCD Ministries	Project Name	Amount disbursed	Total Expenditure	Balance of funds as of March 31, 2023	Project status
Cabinet Office	Advancing Development Management Training in the Public Service of the Commonwealth of Dominica	US\$64,762.59 (US\$60,800 + US\$3,962.59)	US\$64,762.59	NIL	Four out of the five modules have been completed. The fifth module to be completed in April 2023. The sum of US\$3,962.59 was reallocated from the Community awareness survey project to this project, to offset the balance that the Government would have to pay

					to UWI as per the contract.
Ministry of Education, Human Resource Planning, Vocational Training & National Excellence	Each One Reach One – Youth Resilience Initiative	US\$19,560.00	US\$19,219.44	US\$340.56	This project has been completed. US\$340.56 was paid back into UNDP account.
Ministry of Sports, Culture & Community Development	Community Emergency Readiness Initiative (CERI) Phase 2	US\$19,794.00	US\$18,858.68	US\$935.32	This project has been completed. US\$935.32 to be paid back into UNDP account.
Ministry of Youth Dev. And Empowerment, Youth at Risk, Gender affairs, Senior Security and Dominicans with Disabilities	Building Resilience and Capacity of Caregivers of the Yes We Care Programme	US\$21,018.87	US\$20,970.18	US\$48.69	This project has been completed. US\$48.69 was paid back to UNDP account
Ministry of Youth Dev. And Empowerment, Youth at Risk, Gender affairs, Senior Security and Dominicans with Disabilities	Strengthening Gender Mainstreaming Capacity for a Climate Resilient Dominica	US\$17,225.00	US\$17,225.00	NIL	This project completed.
Ministry of Economic Affairs, Planning	Resilience Mapping Action Plan and Awareness-	US\$20,000.00	US\$20,000.00	NIL	This project completed

Resilience, Sustainable Develop, Telecommunications & Broadcasting	Raising for Public Officials in Dominica				
---	--	--	--	--	--

Final Flexi Technical Assistance Fund (FTAF)

GoCD Ministries	Project Name	Amount disbursed	Expenditure as at March 31 2023	Balance of funds as of March 31, 2023	Project status
Cabinet Office	Communications and awareness survey	US\$13,087.41 (US\$17,050 – US\$3,962.59)	US\$13,087.41	NIL	Project completed. The consensus from the survey was that CREAD is not widely or sufficiently known among certain aspects of the population in Dominica. However, based on responses, it can be concluded that the agency's work is better known than the organization itself. Information on preferred mediums of communication will be used to guide CREAD'S communication efforts. 78 Students participated in the school online survey from Grades 4, 5 & 6 or 5 Primary Schools. 39 School Staff and volunteers took part in the school's focus group discussions. 252 Adults in the General Public took the public online survey. 56 Adults from targeted communities participated in the community focus group discussions. US\$3,962.59 was reallocated to the project

					Advance Development Management Training in the Public Service. This project has been completed.
--	--	--	--	--	---

2.3.2 FCDO UNDP Meetings

Continuous meetings were held during the period to discuss project status and course corrections where applicable. The meetings also provided an opportunity to discuss and agree on next steps especially as it relates to any politically sensitive situations. The below provides a listing of some of the meetings convened.

- July to September 2019 – first meeting between the agencies under the agreement to help frame FCDO expectations relating to reporting requirements; exchange information on the CRRP and the overall progress of Government in moving recovery forward and; discussions and expectations of the UNDP Monitoring and Evaluation Officer
- October to December 2019 – Discussion on upcoming missions as well as the expected content and deadline for the FCDO assessment documents
- January to March 2020 – Discussion on the launch of the FTAF; discussion around expectations and recommendations around political analysis and partnership
- April to June 2020 – Discussion on the resignation of the two (2) top executives at CREAD; updates on the FTAF and the CREAD programme
- October to December 2020 – Discussion with selected consultant on the recommended procedure and deadline for FCDO expected content and deadline for the FCDO assessment documents

Further during the period 2 January 2021 to 30 March 2023, a total of twelve (12) meetings were convened between UNDP and FCDO. The first of these meeting convened was to first introduce the new M& E Officer to the FCDO team and to discuss the recommendations from the Annual review inclusive of the development of a monitoring plan for CREAD.

Additionally meetings were also convened during this period to:

- Discuss the monitoring plan and to include other areas of CREAD non-capital works incorporated into the monitoring plan. Also, discussions were held on the recommendations from FCDO on their analysis coming from the third call for proposal on the FTAF.
- Discuss the UK FCDO Annual Statement of Progress for the Fiduciary Risk Assessment and the Annual Report on Dominica's commitment to the Partnership Principles for 2021 and 2022. This was an introductory meeting with the consultant who was contracted to perform this exercise to outline the expected deliverables that should be achieved.
- Discuss post training assessment to be conducted on all FTAF projects that have been completed in 2022 and those that will be completed in 2022; an assessment of the FTAF

programme; a discussion on the Monitoring and Evaluation plan and finalization of the indicators for the non-capital projects. Also discussed that an assessment/evaluation of the FTAF should be completed before project closure.

2.3.3 CREAD Supervisory Committee

UNDP participated in all the CREAD Supervisory Committee meetings convened during the project implementation period from inception on 15 May 2019. The role of the Supervisory Committee is to oversee the assurance system of CREAD and to ensure CREAD has effective arrangements in place to provide assurance on financial management, audit, controls and institutional governance. The Chairmanship of this committee was originally FCDO and then subsequently transitioned to the Canadian High Commission and also included representation from EU, two public officers with financial management responsibilities – Financial Secretary and Ministry of Planning; and 1 private sector representative.

These meetings were convened to provide updates and discuss the activities being undertaken by CREAD which included updates being provided by the CEO. Importantly as well the Supervisory Committee has had oversight on the exit and sustainable plan development of CREAD noting its intended transition phase at the end of 2023.

While the Supervisory Committee meetings will continue, the last one during the review period occurred on 30 March 2023. This meeting was convened in Dominica with all the agencies referenced above being in attendance and included an update on the actions items identified from the previous report and an update from the CREAD CEO on the implementation status.

2.3.4 CREAD M&E Officer

In partnership with the Government of Dominica, UKAID and the Government of Canada, UNDP has supported the creation of the Climate Resilience Execution Agency of Dominica (CREAD) by providing technical inputs to national authorities, based on global best practices and comparative experiences of post-disaster institutional recovery frameworks. More particularly UNDP supported the CREAD transition and Climate Resilient Recovery Plan (CRRP) development processes through agreement with DFID. This included (a) supporting the drafting of legislation to establish CREAD; (b) supporting the recruitment of the CEO and COO of CREAD and establishing operational facilities and Terms of Reference for support staff; (c) preparing priority policies, analysis, and systems needed to ensure the CREAD is fully operational upon becoming a statutory agency, inclusive of drafting the CREAD work plan.

Noting that FCDO didn't have a staff footprint on Dominica it was agreed that UNDP will recruit a Monitoring and Evaluation Officer providing supporting to monitoring, evaluation and knowledge management to:

- FCDO supported projects in Dominica, particularly CREAD
- UNDP projects in Dominica in the areas of recovery, resilience and development

Specifically the M&E Officer

- Provided M&E related support to the Dominica Office, including monitoring and analysis of implementation progress of FCDO-supported projects with special regard to the CREAD;
- Participated in and facilitate potential field visits by the UNDP and FCDO;
- Provided technical support to UNDP Projects and Project Coordinators in the design of monitoring and evaluation frameworks;
- Supported monthly monitoring meetings of UNDP projects, measuring progress, tracking challenges and proposing solution to accelerate delivery.
- Provided support to the DFID led Annual Statement of Progress for the Fiduciary Risk Assessment;
- Supported the preparation of annual reports on Dominica's commitment to the DFID Partnership Principles;

Additionally the M&E Officer supported FCDO's annual performance review process for the SMART programme through independent monitoring and beneficiary feedback of five SMART Health facilities. The M&E Officer was recruited during the 4th quarter 2019 until project end at 30 March 2023. During the first quarter 2021 a new recruitment process, based on updated ToR, resulted in a new recruitment officer being recruited.

2.3.5 UK FCDO Annual Statement of Progress for the Fiduciary Risk Assessment; and the Annual Report on Dominica's commitment to the Partnership Principles

During the reporting period UNDP contracted individuals to conduct research, review available documentation and engage in consultations with government, the academic community, representatives of civil society and private sector, UNDP and the UK FCDO to update and draft the UK FCDO Annual Statement of Progress for the Fiduciary Risk Assessment (FRA); and the Annual Report on Dominica's commitment to the Partnership Principles.

The Fiduciary Risk Assessment (FRA) is a key tool used to assess elements of partnership commitments. Specifically, to assess and monitor partner government commitments to improving Public Financial Management (PFM), strengthening domestic financial accountability, and fighting corruption. UK FCDO requires that an FRA be conducted every 3 years and in the intervening years an Annual Statement of Progress (ASP) is conducted to track a partner country's continuing commitment to improving PFM, domestic accountability and fighting corruption.

Relating to the Partnership Principle Assessment this is an important decision-making tool used to inform UK's strategy on providing development assistance within a country with which they have an aid partnership.

The FRA and ASP were completed on a yearly basis for the period 2019 to 2022 with the final reports for final year 2022 being provided during December 2022 and January 2023 respectively.

2.3.6 Mission of UNDP Programme Analyst to Dominica – February 2023

The UNDP Programme Analyst for Prevention Response and Recovery Marlon Clarke travelled to Dominica during the period 21 to 28 February 2023 to support the monitoring of CREAD activities noting the upcoming end of contract for the CREAD M&E Officer. This visit also included the commencement of preparations for the project evaluation and the drafting of the quarterly and final reports.

During the visit Mr. Clarke also met with the CREAD CEO discussing and seeking her views and recommended next steps tied to 1) documentation of the lessons learnt and sharing of experiences relating to CREAD as well as 2) the transitioning of CREAD before the end of the year.

This visit also coincided with conducting of the Social Economic Impact Assessment (SEIA) in collaboration with the Government of Dominica and the Dominica State College based on the rainfall event in Dominica during November 2023. A statistically representative sample of 189 households across four communities on the east coast of Dominica were surveyed covering the areas of 1) Food Security; 2) Water and Sanitation; 3) Livelihoods; 4) Education; 5) Support and Assistance

2.4 Perceptions on CREAD

The work of CREAD over the years should not go unnoticed. CREAD has done tremendous work in building the much talk about resilience. Line Ministries were able to build human and technical capacity of their staff. CREAD was able to assist in all the development of project proposals under the FTAF across several line Ministries. These initiatives did bring about some meaning change to the public service in building resilience.

Building a resilient country cannot be done within a five-year period. This effort will take much more than that. Even after their tenure of operation, the work of CREAD will have to continue and be institutionalized into the government service for continuity. In the upcoming budget discussions for the new fiscal year, projects which aim at building resilience will be given top priority.

Noting the above and as part of the final iteration of the FTAF a communications and awareness survey was commissioned with some questions being geared toward the public's perception of in CREAD as a statutory government agency. Based on participant feedback *"Many expressed appreciation for CREAD's work through 49.4% of adult respondents on the online survey for example were neutral about satisfaction with CREAD's work, and this could be related to their gap in knowledge/awareness of CREADs work or CREADs involvement. About 44% of the respondents expressed satisfaction with CREAD's work (32.4% were satisfied and 12.3%*

expressed extreme satisfaction). The latter is most likely because they have more knowledge of the agency's work." The full report is shown as Annex 2

2.5 Assessment of FCDO Logframe Milestones relevant to UNDP

As part of the effective third-party monitoring of CREAD implementation and management of key delivery risks, UNDP is reviewed against key performance indicators on a yearly basis to determine status against identified targets. In terms of the specific indicators:

Output Indicator 4.1- Annual assessment conducted of Dominica's progress against key commitments - Annual Statement of Progress (ASP) against Fiduciary Risk Assessment (FRA); Report on Partnership Principles Assessment (PPA) - Achieved

UNDP managed the process for preparation the Annual Statement of Progress (ASP) Report against the Fiduciary Risk Assessment. The ASP Report for all required years was submitted to FCDO and was assessed by the SRO as meeting FCDO standards and quality. The Report, while considering the level of financial risk, assessed the situation as stable in comparison with the previous Report. Similarly UNDP also managed a review of evidence of Dominica's commitment to key Partnership Principles (PPA) producing final reports for all years after being considered at a satisfactory standard.

Output Indicator 4.2 - Effective oversight of CREAD operations and broader DFID portfolio in Dominica

Monitoring reports on CREAD have been provided to FCDO on a consistent and timely basis. FCDO usually provides their feedback on the reports, and this is addressed at the soonest. From inception, there has been good collaboration between UNDP and FCDO on the delivery of FCDO's portfolio with strategic meetings being convened relating to several aspects of monitoring and evaluation of CREAD's operation.

Output Indicator 4.3 - Management of Flexi Technical Assistance Fund (FTAF) to effectively fill identified capacity gaps in the GoCD for the delivery of CREAD

All projects under the FTAF have been completed. Based on each project achievements, it is of the view that their objectives were met. Monthly and quarterly monitoring reports were provided to FCDO with a reporting template with updates on the TFAF including within. UNDP has had continuous engagement with line ministries to discuss any possible challenge in project implementation that may arise and to find solutions to those challenges. Implementation of these projects has instrumental in contributing to the resilience of Dominica post Hurricane Maria.

The overall output score was A based on the last assessment

2.6 Dominica Development Partner Coordination Meeting

Dominica, like other Small Island Developing States (SIDS) in the Caribbean, faces development challenges such as geographic and economic isolation, limited resources, environmental fragility, high costs of transportation and energy, increasing crime rates, and vulnerability to climate change and natural disasters, including volcanic activity, among others.

These challenges, compounded by the Covid-19 pandemic and the rise in cost of living, have resulted, in some cases, in the regression of the Sustainable Development Goals (SDGs), deepening inequalities and poverty of the population. This situation demands that stronger partnerships be formed to maximise the impact of development assistance to accelerate the achievement of the SDGs. While Dominica is ultimately responsible for achieving its development goals, global development partners are also keen to play an integral role.

As a result on 29 March 2023 the United Nations and the Government of Dominica hosted a Development Partners Coordination Meeting at the Dominica State House Conference Centre which brought together development partners, government officials and non-governmental stakeholders and served as a forum for dialogue on coordination of developmental assistance to Dominica to achieve the national priority of climate resilience.

The meeting objectives included:

- Promote a common understanding of the development priorities of the Government of the Commonwealth of Dominica.
- Promote a common understanding of planned and ongoing interventions of Development Partners in Dominica.
- Leverage the UN Country Implementation Plan as a means to address national priorities with support from all development partners.
- Foster better alignment of interventions of all partners.
- Identify gaps as well as opportunities to build synergies and strategic collaboration.
- Devise effective strategies to support the acceleration of the achievement of the Sustainable Development Goals (SDGs) and corresponding programme implementation in Dominica.

UNDP and FCDO were present and fed into the discussion contributing to the achievement of meeting objectives

2.7 Terminal Evaluation

An independent and comprehensive evaluation of the activities under CREAD will be undertaken to assess and document key results, summarize lessons learned and make recommendations that can contribute to future programming, policymaking and overall organizational learning.

The evaluation will be undertaken within key criteria to determine if the project meets required standards and will be assessed through the use of key evaluation questions. Questions would be grouped according to the four Organisation for Economic Co-operation and Development's Development Assistance Committee (OECD-DAC) evaluation criteria namely (a) relevance; b) effectiveness; (c) efficiency; and (d) sustainability. Cross-cutting issues e) Human rights and f) Gender equality should also be assessed.

At the end of the reporting period the ToRs had been drafted and approved by FCDO. During 2nd quarter 2023 it is expected that the evaluation will commence through interviewing key stakeholders and review of existing documents and reports.

2.8 Challenges and Lessons learned.

- Facilitators for some of the projects were engaged in other activities hence, there were competing events in sourcing their services. In some cases this situation posed a challenge in timely execution of the activities.
- Youth empowerment is regarded as the cornerstone of sustainable initiatives. While some young people were engaged in the process there could have been a greater involvement by youth and youth organisations in disaster management to better sustain the initiatives that are geared to mitigate its effects.
- With regards to the digipeater project, most of the ham operators are now elderly and have difficulties hiking the sites. While their commitment is unquestioned, there is an urgent need to recruit younger individuals and to build their capacity is needed so that they can support in the maintenance of these sites to keep the network functional.
- Future projects to be developed in consultation with persons with disabilities especially when such project is being implemented at the community level.
- Participants have a great appetite for project initiatives that are geared towards building a resilience nation, both physical infrastructure and human. This is evidenced in the number of persons that have been trained. This can be attributed to their experience with natural hazards.
- Community based interventions are important and when there is community buy in can support the building of resilience. Through one of the community projects of the FTAf there was a cadre of personnel, trained in disaster management, who can better

respond in the event of a hazard, before the arrival of the first responders. This was evidenced on the east of the island through the Trough event in November 2022 along the east coast of the island.

1. Expenditure Report ³⁴

OUTPUTS AND ACTIVITY RESULTS	Expenditure and Commitments as at 24 September 2024 (tentative)				
	Budget Description	Budget £	Expenditure £	Commitments £	Balance £
Oversight of CREAD and other DFID investments	Monitoring and financial management oversight	234,000.00	104,721		129,279
	Representation and administration	140,000.00	40,937		99,603
	Communications	16,000.00	6,560		9,440
	Operational costs	56,000.00	25,231		30,769
	Direct project costs	58,217.00	38,457		19,760
	GMS (8%)	40,337.00	17,229		23,108
	Coordination Levy (1%)	5,446.00			5,446
Capacity Development	Capacity Building to be determined	229,190.00	225,768		3,422
	GMS (8%)	18,335.00	18,061		274
	Coordination Levy (1%)	2,475.00	3,998	0.00	-1,523.00
		800,000.00	480,962	0.00	319,037

³ Expenditure shown for January to March 2023 especially is very preliminary. Since the transition to the new UNDP Global new operating and global system to Quantum we have been advised that salary costs have not been charged to any projects. We have been advised that these allocations will be made during the 2nd Quarter 2023. As such the table above does not include salary costs for the period January to March 2023. The salary is therefore to be included before final expenditure details can be provided. Full interpretation of detailed expenditure is still to be articulated

⁴ Cost for project evaluation isn't showing as expenditure or commitments as the procurement and contracting process is still ongoing.

2.Expenditure Report Specific to Tranches as at 30 March 2023⁵

Amount Received from the 7 tranches - £	Current Expenditure and Commitments (tentative) - £	Balance in Hand (tentative) - £
As at 31 March 2023	As at 31 March 2023	As at 31 March 2023
496,909.90	441,086.21	55,823.69

***Note End date of project 31 March 2023 – did not include outstanding payments for obligations in the closing procedures of the project. The project balance to be returned to the donor following final payments and obligations totals USD 53,172.07**

⁵ See note 3 above

Annex 1

Survey Results

<https://app.smartsheet.com/b/publish?EQBCT=48485ce2b47149e78131017ccccbdbb9>



Annex 2

Communications and Awareness Survey